CITY OF LAWRENCE, MASSACHUSETTS

REPORT ON EXAMINATION OF BASIC FINANCIAL STATEMENTS

FISCAL YEAR ENDED JUNE 30, 2013

# CITY OF LAWRENCE, MASSACHUSETTS

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# JUNE 30, 2013

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# Powers & Sullivan, LLC

Certified Public Accountants

# **Independent Auditor's Report**

To the Honorable Mayor and City Council City of Lawrence, Massachusetts

# **Report on the Financial Statements**

PS

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We have audited the accompanying financial statements of the governmental activities, business type activities, each major fund, and the aggregate remaining fund information of the City of Lawrence, Massachusetts, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the City of Lawrence, Massachusetts', basic financial statements as listed in the table of contents,.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the City of Lawrence, Massachusetts Contributory Retirement System. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for City of Lawrence Contributory Retirement System, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Lawrence, Massachusetts, as of June 30, 2013, and the respective changes in financial position and, where applicable, cash

flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

# Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financials statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2013, on our consideration of the City of Lawrence, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Lawrence's internal control over financial reporting and compliance.

December 10, 2013

Towers + Sull\_- LLC

Management's Discussion and Analys	is

# Management's Discussion and Analysis

As management of the City of Lawrence (the "City"), we offer readers of these basic financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2013. We encourage readers to consider the information presented in this report.

# Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. These basic financial statements comprise of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The government-wide financial statements provide both long-term and short-term information about the City as a whole. The fund financial statements focus on the individual components of the City government, reporting the City's operations in more detail than the government-wide statements. Both presentations (government-wide and fund) allow the user to address relevant questions, broaden the basis of comparison and enhance the City's accountability. An additional part of the basic financial statements are the notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements -** The *government-wide financial statements* are designed to provide readers with a broad overview of finances, in a manner similar to private-sector business.

The statement of net position presents information on all assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees or charges (*business-type activities*). The governmental activities include general government, public safety, education, public works, human services, culture and recreation, interest, and state and county charges. The business type activities include costs relating to the water and sewer activities.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also a legally separate public employee retirement system for which the City is financially accountable. Financial information for this *component unit* is reported separately within the fiduciary fund statements.

**Fund financial statements -** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds -** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City maintains approximately 30 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund. Data from the other funds are combined into a single, aggregate presentation under the caption *non-major governmental funds*.

The City adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

**Proprietary funds** – The City maintains two types of proprietary funds.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses the enterprise funds to account for its water and sewer, airport, and parking operations.

Internal service funds are an accounting device used to accumulate and allocate costs internally among various functions. The City uses internal service funds to account for self-insured employee health programs. Because these services primarily benefit governmental rather than business-type activities, they have been included within governmental activities in the government-wide financial statements.

**Fiduciary funds** - Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the City's own programs. The accounting used for fiduciary funds is much like that used for propriety funds.

The fiduciary fund financial statements provide separate information for the pension trust fund of the City. All other fiduciary funds are combined into a single, aggregate presentation in the fiduciary fund financial statements under the caption private purpose trust funds.

**Notes to the basic financial statements -** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

# Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The City's assets exceeded liabilities by \$102.2 million at the close of fiscal year 2013, a decrease of \$12.3 million from the prior year.

Net position of \$189 million reflects its investment in capital assets (e.g., land, buildings, infrastructure, machinery, and equipment), less any related debt used to acquire those assets that are still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the investment in its capital assets is reported net of its related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net position, \$17.1 million, represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position has a negative amount of \$138.5 million.

At the end of the current fiscal year the City is able to report positive balances in two of the three categories of net position for the City as a whole. The negative unrestricted net position is due to the impact of the \$119.7 million other postemployment liability at year end and the impact of the deficit borrowing notes.

Details related to the City's governmental and business-type activities follow.

### **Governmental Activities**

As noted earlier net position may serve, over time, as a useful indicator of a government's financial position. The assets of governmental activities exceeded liabilities by \$67.6 million at the close of the fiscal year 2013. Components of the City's governmental financial position are listed below.

	FY2013		FY2012
Assets:			
Current assets\$	56,344,517	\$	54,240,099
Noncurrent assets (excluding capital)	28,896,057		33,867,640
Capital assets	235,212,756	_	239,133,641
Total assets	320,453,330	_	327,241,380
Liabilities:			
Current liabilities (excluding debt)	18,105,491		16,914,849
Noncurrent liabilities (excluding debt)	128,631,859		110,986,356
Current debt	34,627,450		35,432,450
Noncurrent debt	71,520,000	_	81,000,000
Total liabilities	252,884,800	_	244,333,655
Net Position:			
Net investment in capital assets	189,017,922		187,317,044
Restricted	17,050,928		18,114,436
Unrestricted	(138,500,320)	_	(122,523,755)
Total net assets\$	67,568,530	\$	82,907,725

A significant portion of the City's governmental activities net position, \$189 million, reflects its investment in capital assets less any related debt used to acquire those assets that is still outstanding.

The City uses these capital assets to provide services to citizens; therefore, these assets are not available for future spending. Although the City's investment in capital assets is reported net of related debt it should be noted that the resources to repay debt must be provided from other sources since capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the net position of \$17.1 million represents resources that are subject to external restrictions on how they may be used. The remaining deficit balance of unrestricted net position in the amount of \$138.5 million is due to the implementation of GASB 45 and the impact of the deficit borrowing notes. It indicates that the City does not have enough reserves to meet its ongoing obligations, both short-term and long-term, to citizens and creditors.

Included within the governmental activities assets, unrelated to capital assets, are \$31.6 million in future year school construction reimbursement grants.

Governmental activity liabilities include \$106.1 million in general obligation bonds and \$18.2 million in compensated absence liabilities for unused vacation, special leave, and enhanced longevity benefits payable.

The following summarizes the current and prior year governmental activities:

	FY2013	FY2012
Program Revenues:		
Charges for services\$	2,843,568	\$ 2,630,113
Operating grants and contributions	227,181,270	223,423,150
Capital grants and contributions	1,046,004	1,435,108
Total program revenues	231,070,842	227,488,371
General Revenues:		
Real estate and personal property taxes	52,898,341	50,179,431
Tax liens	1,299,692	516,609
Motor vehicle and other excise taxes	4,271,889	4,440,251
Penalties and interest on taxes	1,149,974	985,736
Payments in lieu of taxes	576,083	502,451
Grants and contributions not restricted		
to specific programs	18,521,421	19,458,983
Unrestricted investment income	245,618	232,491
Other	39,315	58,237
Total general revenues	79,002,333	76,374,189
Expenses:		
General government	23,274,210	23,401,535
Public safety	38,569,813	36,901,285
Education	243,321,330	227,858,570
Public works	11,874,769	10,916,866
Human services	1,938,014	1,456,386
Culture and recreation	1,777,249	1,797,821
Interest	4,620,584	5,036,867
Total expenses	325,375,969	307,369,330
Excess (deficiency) before transfers	(15,302,794)	(3,506,770)
Transfers, net	(36,401)	322,309
Change in net position\$	(15,339,195)	\$ (3,184,461)

The governmental activities net position decreased in the current year by \$15.3 million. The reduction in net position is primarily due to the recognition of an expense of \$15.8 million for its portion of the other postemployment benefit liability that was not funded.

# **Business-Type Activities**

The following summarizes the financial components of the City's Business-Type Activities:

		FY2013		FY2012
Assets:				
Current assets	\$	19,689,191	\$	19,783,767
Capital assets		50,776,081		47,941,102
Total assets		70,465,272		67,724,869
Liabilities:				
Current liabilities (excluding debt)		2,137,953		1,040,527
Noncurrent liabilities (excluding debt)		3,730,000		3,245,098
Current debt.		2,157,235		1,903,622
Noncurrent debt		27,765,929		29,923,163
Total liabilities		35,791,117		36,112,410
		00,701,117	•	00,112,110
Net Position:				
Net investment in capital assets		21,621,514		18,908,161
Unrestricted		13,052,641		12,704,298
Total net assets	\$	34,674,155	\$	31,612,459
Program Revenues:	•		•	40.000.0==
Charges for services		16,463,735	\$	16,289,075
Operating grants and contributions		201,968		325,539
Total program revenues		16,665,703		16,614,614
General Revenues:				
Tax liens		1,770,132		1,645,730
Penalties and interest on taxes		216,346		217,678
Total general revenues		1,986,478	•	1,863,408
<b>C</b>		, ,	•	, ,
Expenses:				
Water & Sewer		14,097,860		13,125,641
Airport		419,886		521,361
Parking		1,109,140		831,707
Total expenses		15,626,886		14,478,709
Excess (deficiency) before transfers		3,025,295		3,999,313
Transfers, net		36,401		(322,309)
Change in net position	\$	3,061,696	\$	3,677,004

The City's business-type activities include Water & Sewer, Airport, and Parking services. They are designed to be self-supporting and each fund improved its financial condition in fiscal year 2013.

Business-type water and sewer net position of \$21.4 million (62%) represents the net investment in capital assets while \$13.0 million (38%) is unrestricted. Net position increased by \$2.9 million primarily due to \$3.5 million in positive budgetary results, offset by \$1.2 million of non-capital engineering services that will be funded in future years through MWPAT proceeds.

Business-type airport net position of \$191,000 (26%) represents the net investment in capital assets while \$545,000 (74%) is unrestricted. Net position increased by \$117,000 as primarily due to positive budgetary results.

Business-type parking net position of \$78,000 represents the net investment in capital assets. The remaining deficit balance of unrestricted net position in the amount of (\$540,000) is due primarily to the implementation of GASB 45. It indicates that the City does not have enough reserves to meet its ongoing, both short-term and long-term, obligations. Net position increased by \$45,000 as a result of a \$348,000 transfer from the parking revolving fund to establish the enterprise fund, offset by a \$178,000 increase in the other postemployment benefits liability as well as operating losses of \$114,000.

At the end of the current fiscal year, aside from the deficit unrestricted net assets reported in the business-type parking fund noted above, all remaining business-type activities were able to report positive balances in all categories of net position. The same situation held true for the prior fiscal year.

# Financial Analysis of the Governmental Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds -** The focus of *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the fiscal year, governmental funds reported combined ending fund balances of \$37.9 million, an increase of \$1.2 million from the prior year.

The general fund is the chief operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund totaled \$8.3 million, while total fund balance totaled \$26.7 million. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents approximately 2.9 % of general fund budgetary expenditures while total fund balance represents approximately 9.2 %. The general fund increased by \$1.4 million during fiscal 2013. This increase is attributable to appropriation turn backs of \$2.2 million, a \$1.9 million increase in carry forwards over the prior year, as well as revenue surplus of \$1.8 million. These increases in fund balance were offset by the budgeted use of \$4.3 million from free cash to fund appropriations.

# General Fund Budgetary Highlights

The change between the original budget of \$257.4 million and the final amended budget of \$261.7 million was due to \$4.3 million in supplemental appropriations, all of which were funded from free cash.

# Capital Asset and Debt Administration

**Capital Assets -** The City's investment in capital assets for governmental activities as of June 30, 2013, amounts to \$236.8 million, net of accumulated depreciation. The investment in capital assets includes land; buildings; systems; improvements; machinery and equipment; park facilities; streets, sidewalks, and storm drains.

The City's investment in capital assets for business type activities as of June 30, 2013 amounts to \$50.8 million, net of accumulated depreciation. Additional information on the City's governmental and business type capital assets may be found in Note 4 to the basic financial statements.

Long-term debt - At June 30, 2013, the City had total governmental bonded debt of \$106.1 million.

The water and sewer enterprise fund has \$29.9 million in long-term debt that is supported by the water rates and future MWPAT principal and interest subsidies totaling \$3.9 million.

Currently the City has \$62.2 million in authorized and unissued long-term debt relating to future projects.

## Fiscal Overseer

On December 31, 2009, the Governor of the Commonwealth of Massachusetts proposed legislation "An Act Providing For The Financial Stability of The City of Lawrence." (Act) Under this Act, there was the establishment of a Fiscal Overseer appointed by the Secretary of Administration and Finance (Secretary) vested with comprehensive authority over all of the City's finances, including appropriations, borrowings, transfers of funds, and municipal spending authorizations. The Act also called for the establishment of a Capital Reserve Fund in Fiscal 2012, to which an amount equal to 1.5% of the amount of property taxes committed for the preceding fiscal year be deposited.

The Act also allows the Fiscal Overseer to conclude, at any time after January 31, 2011, whether or not the City is able to achieve a balanced budget and fiscal stability. If such a determination is negative, the Secretary may terminate the existence of the Fiscal Overseer and appoint a Finance Control Board (Board). Under the Act, the Board would not only have all of the powers of the Fiscal Overseer, but also the power to exercise any function or power of any municipal officer or employee, whether elected or otherwise, including certain powers to approve or disapprove contracts and have control over all personnel matters.

# Financial Condition

The current focus of the City is to continue its ongoing resolution to improve the long-term financial condition of the General Fund. The Special Revenue Funds are self-supporting through charges for services, grants and contributions and therefore do not create deficits in their operations. The other Capital Projects Funds are supported by grants and long-term bond issues but can create deficits due to the uncertainty of the final costs incurred during construction.

# Requests for Information

This financial report is designed to provide a general overview of the City of Lawrence's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of Budget and Finance Director, City Hall, 200 Common Street, Lawrence, MA 01840.

# **Basic Financial Statements**

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# STATEMENT OF NET POSITION

JUNE 30, 2013

	_	Primary Government						
SSETS		Governmental Activities		Business-type Activities		Total		
ASSETS	-	71011711100	-	710111100	_	7000		
CURRENT:								
Cash and cash equivalents	\$	45,913,103	\$	13,211,646	\$	59,124,749		
Investments		922,015		-		922,015		
Receivables, net of allowance for uncollectibles:								
Real estate and personal property taxes		2,440,509		-		2,440,509		
Water and sewer liens		-		236,414		236,414		
Motor vehicle and other excise taxes		742,452				742,452		
User fees		-		5,465,281		5,465,281		
Departmental and other		90,207		7,253		97,460		
Special assessments		14,770		-		14,770		
Intergovernmental		5,891,061		768,597		6,659,658		
Working capital deposit		169,900		-		169,900		
Deferred loss on refunding		160,500		-		160,500		
NONCURRENT:								
Receivables, net of allowance for uncollectibles:								
Intergovernmental		26,764,000		-		26,764,000		
Loans		1,958,057		-		1,958,057		
Deferred loss on refunding		174,000		-		174,000		
Capital assets, not being depreciated		6,468,906		4,208,191		10,677,097		
Capital assets, net of accumulated depreciation	_	228,743,850	_	46,567,890	_	275,311,740		
TOTAL ASSETS	_	320,453,330	_	70,465,272	_	390,918,602		
LIABILITIES								
CURRENT:								
Warrants payable		6,268,321		1,522,108		7,790,429		
Accrued payroll		1,478,962		-		1,478,962		
Accrued interest		1,524,880		410,698		1,935,578		
Payroll withholdings		1,566,203		-		1,566,203		
Other liabilities		634,313		147		634,460		
Customer deposits payable		632,185		-		632,185		
Compensated absences		5,960,000		205,000		6,165,000		
Unamortized premium on bonds and notes payable		40,627		-		40,627		
Bonds payable		34,627,450		2,157,235		36,784,685		
NONCURRENT:								
Compensated absences		12,234,000		43,000		12,277,000		
Other postemployment benefits		116,015,000		3,687,000		119,702,000		
Unamortized premium on bonds and notes payable		382,859		-		382,859		
Bonds payable	_	71,520,000	_	27,765,929	_	99,285,929		
TOTAL LIABILITIES	_	252,884,800	_	35,791,117	_	288,675,917		
NET POSITION								
Net investment in capital assets		189,017,922		21,621,514		210,639,436		
Restricted for:								
Loans		1,958,057		-		1,958,057		
Fiscal stability		3,997,282		-		3,997,282		
Capital reserve		2,452,152		-		2,452,152		
Permanent funds:								
Expendable		312,632		-		312,632		
Nonexpendable		1,597,032		-		1,597,032		
Other specific purposes		6,733,773		-		6,733,773		
Unrestricted	_	(138,500,320)	_	13,052,641	_	(125,447,679)		
TOTAL NET POSITION	\$_	67,568,530	\$_	34,674,155	\$	102,242,685		

# STATEMENT OF ACTIVITIES

# FISCAL YEAR ENDED JUNE 30, 2013

			_	Program Revenues						
Functions/Programs		Expenses		Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions		Net (Expense) Revenue
Primary Government:	_		_		-		=		-	
Governmental Activities:										
General government	\$	23,274,210	\$	659,700	\$	12,140,380	\$	26,072	\$	(10,448,058)
Public safety		38,569,813		1,592,042		5,557,919		-		(31,419,852)
Education		243,321,330		398,798		204,957,689		-		(37,964,843)
Public works		11,874,769		148,410		1,960,011		1,019,932		(8,746,416)
Human services		1,938,014		-		264,377		-		(1,673,637)
Culture and recreation		1,777,249		44,618		113,206		-		(1,619,425)
Interest	_	4,620,584	_	-	_	2,187,688	-	-	_	(2,432,896)
Total Governmental Activities	_	325,375,969	_	2,843,568	_	227,181,270	-	1,046,004		(94,305,127)
Business-Type Activities:										
Water & Sewer		14,097,860		15,109,460		201,968		-		1,213,568
Airport		419,886		548,456		-		-		128,570
Parking		1,109,140	_	805,819	-	-	-	-	-	(303,321)
Total Business-Type Activities	_	15,626,886	_	16,463,735	_	201,968	-			1,038,817
Total Primary Government	\$	341,002,855	\$_	19,307,303	\$_	227,383,238	\$	1,046,004	\$	(93,266,310)

See notes to basic financial statements.

(Continued)

# STATEMENT OF ACTIVITIES (Continued)

# FISCAL YEAR ENDED JUNE 30, 2013

	Primary Government									
	Governmental Activities	Business-Type Activities	Total							
Changes in net assets:	(0.4.00=.40=)	<b>.</b>	(00.000.040)							
Net (expense) revenue from previous page	\$ (94,305,127)	\$ 1,038,817	\$ (93,266,310)							
General revenues:										
Real estate and personal property taxes,										
net of tax refunds payable	52,898,341	-	52,898,341							
Tax liens	1,299,692	1,770,132	3,069,824							
Motor vehicle and other excise taxes	4,271,889	-	4,271,889							
Penalties and interest on taxes	1,149,974	216,346	1,366,320							
Payments in lieu of taxes	576,083	-	576,083							
Grants and contributions not restricted to										
specific programs	18,521,421	-	18,521,421							
Unrestricted investment income	245,618	-	245,618							
Other	39,315	-	39,315							
Transfers, net	(36,401)	36,401								
Total general revenues and transfers	78,965,932	2,022,879	80,988,811							
Change in net assets	(15,339,195)	3,061,696	(12,277,499)							
Net Position:										
Beginning of year (as restated)	82,907,725	31,612,459	114,520,184							
End of year	\$ 67,568,530	\$ 34,674,155	\$ 102,242,685							

(Concluded)

# **GOVERNMENTAL FUNDS**

### BALANCE SHEET

JUNE 30, 2013

ASSETS	_	General	_	Capital Reserve Fund	-	Nonmajor Governmental Funds	Total Governmental Funds
Cash and cash equivalents	\$	35,022,749	\$	2,497,223	\$	7,796,383	\$ 45,316,355
Investments		-		-		922,015	922,015
Receivables, net of uncollectibles:							
Real estate and personal property taxes		2,440,509		-		-	2,440,509
Motor vehicle and other excise taxes		742,452		-		-	742,452
Departmental and other		723		-		-	723
Special assessments.		14,770 31,578,000		-		1,077,061	14,770 32,655,061
Intergovernmental		31,578,000		-			, ,
Loans	_	-	_	-	-	1,958,057	1,958,057
TOTAL ASSETS	\$_	69,799,203	\$_	2,497,223	\$	11,753,516	\$ 84,049,942
LIABILITIES AND FUND BALANCES							
LIABILITIES:							
Warrants payable	\$	4,943,856	\$	45,071	\$	1,279,394	\$ 6,268,321
Accrued payroll		1,478,962		-		-	1,478,962
Liabilities due depositors		_		_		632,185	632,185
Payroll withholdings		1,566,203		-		, <u>-</u>	1,566,203
Other liabilities		634,313		-		-	634,313
Deferred revenues	_	34,516,712	_		-	1,072,959	35,589,671
TOTAL LIABILITIES	_	43,140,046	_	45,071	-	2,984,538	46,169,655
FUND BALANCES:							
Nonspendable		-		-		1,909,664	1,909,664
Restricted		3,997,282		2,452,152		7,212,888	13,662,322
Assigned		14,369,784		-		-	14,369,784
Unassigned	_	8,292,091	_	-	-	(353,574)	7,938,517
TOTAL FUND BALANCES	_	26,659,157	_	2,452,152	-	8,768,978	37,880,287
TOTAL LIABILITIES AND FUND BALANCES	\$	69,799,203	\$_	2,497,223	\$	11,753,516	\$ 84,049,942

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION

JUNE 30, 2013

Total governmental fund balances		\$	37,880,287
Capital assets (net) used in governmental activities are not financial resources and, therefore, are not reported in the funds			235,212,756
Accounts receivable are not available to pay for current-period expenditures and, therefore, are deferred in the funds			35,589,671
The assets and liabilities of the internal service funds are included in the governmental activities in the statement of net assets			856,132
In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due			(1,524,880)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds			
Bonds payable Unamortized premiums on bonds and notes payable Other postemployment benefits liability Compensated absences	(106,147,450) (423,486) (116,015,000) (18,194,000)		
Net effect of reporting long-term liabilities.			(240,779,936)
In the statement of activities, deferred losses are reported for refundings of debt, which are amortized over the shorter of the remaining life of the refunding bonds or refunded bonds. In governmental funds, defeasances of debt are expensed when the refunding bonds are issued			334,500
Net position of governmental activities.		\$_	67,568,530

# **GOVERNMENTAL FUNDS**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

# FISCAL YEAR ENDED JUNE 30, 2013

REVENUES:	General		Capital Reserve Fund		Nonmajor Governmental Funds		Total Governmental Funds
Real estate and personal property taxes,							
net of tax refunds\$	52,811,172	\$	_	\$	_	\$	52,811,172
Tax liens	1,299,692	Ψ	_	Ψ	_	Ψ	1,299,692
Motor vehicle and other excise taxes	4,394,400		_		_		4,394,400
Penalties and interest on taxes	1,149,974		_		_		1,149,974
Payments in lieu of taxes	576,083		_		_		576,083
Licenses and permits	1,133,191		_		_		1,133,191
Fines and forfeitures.	921,620						921,620
Intergovernmental	201,795,140		_		45,487,602		247,282,742
Departmental and other	1,899,665				2,369,927		4,269,592
Contributions	1,099,005		_		499,207		499,207
Investment income.	181,471				64,147		245,618
investment income	101,471				04,147		245,016
TOTAL REVENUES	266,162,408				48,420,883		314,583,291
EXPENDITURES:							
Current:							
General government	5,994,393		-		13,142,040		19,136,433
Public safety	21,093,070		_		6,651,085		27,744,155
Education	180,273,166		693,906		28,957,167		209,924,239
Public works	9,660,168		-		1,807,352		11,467,520
Human services	1,191,858		_		192,455		1,384,313
Culture and recreation.	971,808		_		191,677		1,163,485
Pension benefits	13,757,406		_		101,077		13,757,406
Employee benefits	12,794,845		_		_		12,794,845
State and county charges	1,044,004		_		_		1,044,004
Debt service:	1,044,004						1,044,004
Principal	35,432,450		_		_		35,432,450
Interest	4,697,704						4,697,704
illelest	4,097,704						4,097,704
TOTAL EXPENDITURES	286,910,872		693,906		50,941,776		338,546,554
EXCESS (DEFICIENCY) OF REVENUES							
OVER EXPENDITURES	(20,748,464)		(693,906)		(2,520,893)		(23,963,263)
OTHER FINANCING SOURCES (USES):							
Proceeds from bonds and notes	25,147,450		-		-		25,147,450
Premium from issuance of bonds	39,315		_		_		39,315
Transfers in	311,800		1,600,000		1,782,832		3,694,632
Transfers out	(3,356,035)		-		(374,998)		(3,731,033)
	(0,000,000)				(0. 1,000)		(0,7 0 1,000)
TOTAL OTHER FINANCING SOURCES (USES)	22,142,530		1,600,000		1,407,834		25,150,364
NET CHANGE IN FUND BALANCES	1,394,066		906,094		(1,113,059)		1,187,101
FUND BALANCES AT BEGINNING OF YEAR (as restated)	25,265,091		1,546,058		9,882,037		36,693,186
FUND BALANCES AT END OF YEAR\$	26,659,157	\$	2,452,152	\$	8,768,978	\$	37,880,287

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

# FISCAL YEAR ENDED JUNE 30, 2013

Net change in fund balances - total governmental funds		\$	1,187,101
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their			
estimated useful lives and reported as depreciation expense.			
Capital outlay	4,398,486		
Depreciation expense.	(8,319,371)		
Net effect of reporting capital assets			(3,920,885)
Revenues in the Statement of Activities that do not provide current financial			
resources are fully deferred in the Statement of Revenues, Expenditures and			
Changes in Fund Balances. Therefore, the recognition of revenue for various			
types of accounts receivable (i.e., real estate and personal property, motor			
vehicle excise, etc.) differ between the two statements. This amount represents			
the net change in deferred revenue			(4,549,431)
The issuance of long-term debt (e.g., bonds and leases) provides current financial			
resources to governmental funds, while the repayment of the principal of long-			
term debt consumes the financial resources of governmental funds. Neither			
transaction, however, has any effect on net assets. Also, governmental funds			
report the effect of premiums, discounts, and similar items when debt is			
first issued, whereas these amounts are deferred and amortized in the			
Statement of Activities.			
Proceeds from bonds	(25,147,450)		
Premium from issuance of bonds	(39,315)		
Debt service principal payments	35,432,450		
Net effect of reporting long-term debt			10,245,685
Some expenses reported in the Statement of Activities do not require the use of			
current financial resources and, therefore, are not reported as expenditures			
in the governmental funds.			
Net change in compensated absences accrual	(2,620,123)		
Net change in other postemployment benefits accrual	(15,875,000)		
Net change in accrued interest on long-term debt	196,993		
Amortization of bond premiums	79,942		
Amortization of deferred charge on refunding	(160,500)		
Net effect of recording long-term liabilities and amortizing deferred losses			(18,378,688)
Internal service funds are used by management to account for health insurance and workers' compensation activities.			
The net activity of internal service funds is reported with governmental activities		_	77,023
Change in net position of governmental activities		\$_	(15,339,195)

# PROPRIETARY FUNDS STATEMENT OF NET POSITION

### JUNE 30, 2013

	Water & Sewer Enterprise		Airport Enterprise		Parking Enterprise	Total		Governmental Activities - Internal Service Funds
ASSETS		-		•			٠	
CURRENT:								
Cash and cash equivalents\$	12,371,861	\$	598,074	\$	241,711	\$ 13,211,646	\$	596,748
Receivables, net of allowance for uncollectibles:	=							
User fees	5,465,281		-		-	5,465,281		-
Water and sewer liens	236,414		7.050		-	236,414		-
Departmental and other	-		7,253		-	7,253		- 00 404
Due from Blue Cross Blue Shield	769 507		-		-	- 768,597		89,484
Intergovernmental	768,597		-		-	766,597		169,900
Working capital deposit		-						169,900
Total current assets	18,842,153	-	605,327		241,711	19,689,191		856,132
NONCURRENT:								
Capital assets, not being depreciated	4,017,312		190,879		_	4,208,191		_
Capital assets, net of accumulated depreciation	46,489,754		100,010		78,136	46,567,890		_
Oapital assets, her of accumulated depreciation	+0,+03,734	-			70,130	40,307,030		
Total noncurrent assets	50,507,066	-	190,879		78,136	50,776,081		-
TOTAL ASSETS	69,349,219	-	796,206		319,847	70,465,272		856,132
LIABILITIES								
CURRENT: Warrants payable	1,506,995		7,325		7,788	1,522,108		
Accrued interest.	410,698		1,325		1,100	410,698		-
Other liabilities.	147					147		
Compensated absences	159,000		8,000		38,000	205,000		_
Bonds payable	2,157,235		-		-	2,157,235		_
		-				_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Total current liabilities	4,234,075	-	15,325		45,788	4,295,188		-
NONCURRENT:								
Compensated absences	35,000		2,000		6,000	43,000		-
Other postemployment benefits	2,915,000		43,000		729,000	3,687,000		-
Bonds payable	27,765,929	_	<u> </u>		<u> </u>	27,765,929		
Total noncurrent liabilities	30,715,929	_	45,000		735,000	31,495,929		
TOTAL LIABILITIES	34,950,004	_	60,325		780,788	35,791,117		<u>-</u>
NET POSITION								
Net investment in capital assets	21,352,499		190,879		78,136	21,621,514		_
Unrestricted	13,046,716		545,002		(539,077)	13,052,641		856,132
On Out of	10,040,710	=	343,002		(555,577)	10,002,041		050,152
TOTAL NET POSITION\$	34,399,215	\$	735,881	\$	(460,941)	\$ 34,674,155	\$	856,132

### PROPRIETARY FUNDS

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

# FISCAL YEAR ENDED JUNE 30, 2013

	Water & Sewer Enterprise		Airport Enterprise		Parking Enterprise		Total	Governmental Activities - Internal Service Funds
OPERATING REVENUES:		_				-		
Employer and employee contributions	\$ -	\$	-	\$	-	\$	-	\$ 2,044,188
Charges for services	15,109,460		548,456		805,819		16,463,735	-
Utility liens	1,770,132		-		-		1,770,132	-
Penalties and interest	216,346		-		-		216,346	-
Intergovernmental	201,968	_	-	_		_	201,968	<u>-</u>
TOTAL OPERATING REVENUES	17,297,906	_	548,456		805,819	_	18,652,181	2,044,188
OPERATING EXPENSES:								
Cost of services and administration	12,167,669		419,886		1,098,097		13,685,652	-
Intergovernmental assessments	18,190		-		-		18,190	-
Depreciation	902,525		-		11,043		913,568	-
Employee benefits	343,684	_	-	_		-	343,684	1,967,165
TOTAL OPERATING EXPENSES	13,432,068	_	419,886	_	1,109,140	_	14,961,094	1,967,165
OPERATING INCOME	3,865,838		128,570		(303,321)		3,691,087	77,023
NONOPERATING REVENUES (EXPENSES):								
Interest expense	(665,792)	_	<u> </u>	_		_	(665,792)	<u>-</u>
INCOME (LOSS) BEFORE								
TRANSFERS	3,200,046		128,570		(303,321)		3,025,295	77,023
TRANSFERS:								
Transfers in	-		-		348,201		348,201	-
Transfers out	(300,000)	_	(11,800)	_		_	(311,800)	
TOTAL OPERATING TRANSFERS	(300,000)	_	(11,800)	_	348,201	_	36,401	
CHANGE IN NET POSITION	2,900,046		116,770		44,880		3,061,696	77,023
NET POSITION AT BEGINNING OF YEAR (as restated).	31,499,169	_	619,111	_	(505,821)	_	31,612,459	779,109
NET POSITION AT END OF YEAR\$	34,399,215	\$	735,881	_	(460,941)	\$ _	34,674,155	\$ 856,132

# PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

FISCAL YEAR ENDED JUNE 30, 2013

	Water & Sewer Enterprise	. <u>-</u>	Airport Enterprise	-	Parking Enterprise	_	Total		Governmental Activities - Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES:									
Receipts from customers and users	\$ 17,906,220	\$	564,199	\$	805,819	\$	19,276,238	\$	2,030,462
Payments to other governments	(18,190)		-		-		(18,190)		-
Payments to vendors	(8,480,728)		(175,096)		(236,131)		(8,891,955)		(1,967,165)
Payments to employees	(2,327,825)		(241,274)		(676,178)		(3,245,277)		-
Payments for interfund services used	(343,684)	_	<del>-</del>			-	(343,684)		
NET CASH FROM OPERATING ACTIVITIES	6,735,793	_	147,829		(106,490)	_	6,777,132		63,297
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:									
Transfers in	_		_		348,201		348,201		_
Transfers out	(300,000)		(11,800)		-		(311,800)		-
			, , ,			-	, , ,		
NET CASH FROM NONCAPITAL FINANCING ACTIVITIES	(300,000)	_	(11,800)		348,201	-	36,401		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:									
Acquisition and construction of capital assets	(3,748,547)		-		-		(3,748,547)		-
Principal payments on bonds and notes	(1,903,621)		-		-		(1,903,621)		-
Interest expense	(636,693)		-		-		(636,693)		-
Intergovernmental revenue	2,025,247	_	<u> </u>			_	2,025,247		
NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES	(4,263,614)	_				-	(4,263,614)		
NET CHANGE IN CASH AND CASH EQUIVALENTS	2,172,179		136,029		241,711		2,549,919		63,297
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	10,199,682	_	462,045			-	10,661,727		533,451
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 12,371,861	\$	598,074	\$	241,711	\$	13,211,646	\$	596,748
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH									
FROM OPERATING ACTIVITIES:									
Operating income (loss)	\$ 3,865,838	\$	128,570	\$	(303,321)	\$	3,691,087	\$	77.023
Adjustments to reconcile operating income (loss) to net		· —	-,-		(,,-	•	-,,	•	
cash from operating activities:									
Depreciation	902,525		-		11,043		913,568		-
Changes in assets and liabilities:									
User fees	355,901		-		-		355,901		-
Water and sewer liens	252,413		-		-		252,413		-
Departmental and other	-		15,743		-		15,743		-
Due from Blue Cross Blue Shield	-		-		-		-		(13,726)
Warrants payable	1,040,247		2,516		7,788		1,050,551		-
Compensated absences	(6,131)		(3,000)		-		(9,131)		-
Other postemployment benefits	325,000	_	4,000		178,000	=	507,000		
Total adjustments	2,869,955	_	19,259		196,831	-	3,086,045		(13,726)
NET CASH FROM OPERATING ACTIVITIES	\$ 6,735,793	\$	147,829	\$	(106,490)	\$	6,777,132	\$	63,297

# FIDUCIARY FUNDS

# STATEMENT OF FIDUCIARY NET POSITION

# JUNE 30, 2013

ASSETS CURRENT:		Pension Trust Fund (as of December 31, 2012)	-	Private Purpose Trust Funds		Agency Funds
Cash and cash equivalents	\$	9,934,898	\$	586,220	\$	238,442
Investments.	•	137,788,108	•	-	•	-
Receivables, net of allowance for uncollectibles:						
Intergovernmental		1,326,194		-		-
Prepaid expenses		6,616	_	-		-
TOTAL ASSETS		149,055,816	-	586,220		238,442
LIABILITIES						
Warrants payable		876,936		-		-
Liabilities due depositors			_			238,442
TOTAL LIABILITIES		876,936	-		•	238,442
NET POSITION  Held in trust for pension benefits and other purposes	\$	148,178,880	\$	586,220	\$	_

# FIDUCIARY FUNDS

# STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

# FISCAL YEAR ENDED JUNE 30, 2013

ADDITIONS: Contributions: Employer	Pension Trust Fund (as of December 31, 2012)	_	Private Purpose Trust Funds
Employee	5,500,557	_	
Total contributions	21,349,752		
Net investment income (loss):  Net change in fair value of investments	13,234,929 4,260,715	_	2,084
Total investment income (loss)	17,495,644		2,084
Less: investment expense	(1,126,287)	_	
Net investment income (loss)	16,369,357	_	2,084
Intergovernmental	1,252,554	_	
Transfers from other systems	510,046	_	
TOTAL ADDITIONS	39,481,709	_	2,084
DEDUCTIONS: Educational scholarships		_	1,768
TOTAL DEDUCTIONS	23,877,576	_	1,768
CHANGE IN NET POSITION	15,604,133		316
NET POSITION AT BEGINNING OF YEAR	132,574,747	_	585,904
NET POSITION AT END OF YEAR\$	148,178,880	\$_	586,220

### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying basic financial statements of the City of Lawrence, Massachusetts (City) have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles. The significant City accounting policies are described herein.

# A. Reporting Entity

The City is a municipal corporation governed by an elected Mayor and a nine member City Council.

For financial reporting purposes, the City has included all funds, organizations, account groups, agencies, boards, commissions and institutions. The City has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and significance of their relationship with the City are such that exclusion would cause the basic financial statements to be misleading or incomplete. As required by GAAP, these basic financial statements present the City (the primary government) and its component units. One entity has been included as a component unit in the reporting entity, because of the significance of its operational and/or financial relationship.

Blended Component Units – Blended component units are entities that are legally separate from the City, but are so related that they are, in substance, the same as the City or entities providing services entirely or almost entirely for the benefit of the City. The following component unit is blended within the primary government:

The Lawrence Contributory Retirement System (System) was established to provide retirement benefits to City employees and their beneficiaries. The System is presented using the accrual basis of accounting and is reported as a pension trust fund in the fiduciary fund financial statements. Additional financial information of the System can be obtained by contacting the System located at Retirement Board, 354 Merrimack Street, Lawrence, Massachusetts, 01840.

# **Availability of Financial Information for Component Units**

The System issues a separate audited financial statement. That report may be obtained by contacting the System located at 354 Merrimack Street, Lawrence, Massachusetts, 01840.

### B. Government-Wide and Fund Financial Statements

#### Government-Wide Financial Statements

The government-wide financial statements (i.e., statement of net position and the statement of changes in net position) report information on all of the non-fiduciary activities of the primary government and its component units. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are supported primarily by user fees and charges.

# Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

### Major Fund Criteria

Major funds must be reported if the following criteria are met:

- If the total assets, liabilities, revenues, or expenditures/expenses of an individual governmental or enterprise fund are at least 10 percent of the corresponding element (assets, liabilities, etc.) for all funds of that category or type (total governmental or total enterprise funds), and
- If the total assets, liabilities, revenues, or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5 percent of the corresponding element for all governmental and enterprise funds combined.

Additionally, any other governmental or enterprise fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

Internal service funds and fiduciary funds are reported by fund type.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

#### Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a particular function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a particular function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a particular function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

For the most part, the effect of interfund activity has been removed from the government-wide financial statements. However, the effect of interfund services provided and used between functions is not eliminated as the elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

### Fund Financial Statements

Governmental fund financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60 days after fiscal year-end. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental funds are reported:

The *general fund* is the primary operating fund. It is used to account for all financial resources, except those that are required to be accounted for in another fund.

The capital reserve fund is a fund required to be established under Chapter 58 of the Acts of 2010 – An Act Providing for the Financial Stability of the City of Lawrence. Beginning in fiscal year 2012, at least 1.5% of the amount of property taxes committed for the preceding fiscal year is to be transferred into this fund.

The nonmajor governmental funds consist of special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

The *special revenue fund* is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than permanent funds or capital projects.

The *capital projects fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets of the governmental funds.

The *permanent fund* is used to account for and report financial resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the governmental programs.

**Proprietary** fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following major proprietary funds are reported:

Water and sewer enterprise fund is used to account for water and sewer activities.

Airport enterprise fund is used to account for the airport activities.

Parking enterprise fund is used to account for the off-street parking garages and lots.

Additionally, the *internal service fund* is reported as a proprietary fund type, which is designed to account for the financing of services provided by one department to other departments or governmental units. The internal service fund is used to account for risk financing activities related to employees' dental health insurance.

**Fiduciary** fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the governmental programs.

The following fiduciary fund types are reported:

The *pension trust fund* is used to account for the activities of the System, which accumulates resources to provide pension benefits to eligible retirees and their beneficiaries.

The *private-purpose trust fund* is used to account for trust arrangements, other than those properly reported in the pension trust fund or permanent fund, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

The agency fund is used to account for assets held in a purely custodial capacity.

Government-Wide and Fund Financial Statements

For the government-wide financial statements, and proprietary and fiduciary fund accounting, all applicable Financial Accounting Standards Board (FASB) pronouncements issued on or prior to November 30, 1989, are applied, unless those pronouncements conflict with or contradict GASB pronouncements.

# D. Cash and Investments

Government-Wide and Fund Financial Statements

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at fair value.

# E. Accounts Receivable

Government-Wide and Fund Financial Statements

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and the proprietary funds and fiduciary funds financial statements are reported under the accrual basis of accounting. The recognition of revenue related to accounts receivable reported in the governmental funds financial statements are reported under the modified accrual basis of accounting.

# Real Estate, Personal Property Taxes and Tax Liens

Real estate and personal property taxes are levied and based on values assessed on January 1<sup>st</sup> of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on August 1<sup>st</sup>, November 1<sup>st</sup>, February 1<sup>st</sup> and May 1<sup>st</sup> of each fiscal year and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the fiscal year of the levy.

Real estate tax liens are processed during the fourth quarter of every fiscal year on delinquent properties and are recorded as receivables in the fiscal year they are processed.

Real estate receivables are secured via the tax lien process and are considered 100% collectible. Accordingly, an allowance for uncollectibles is not reported.

Personal property taxes cannot be secured through the lien process. The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

#### Motor Vehicle Excise

Motor vehicle excise taxes are assessed annually for each vehicle registered in the City and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and the fair values of those vehicles. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

The allowance for uncollectibles is estimated based on historical trends and specific account analysis.

#### Water

Water user fees are levied quarterly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Water liens are processed in December of every year and included as a lien on the property owner's tax bill. Water charges and liens are recorded as receivables in the fiscal year of the levy.

Since the receivables are secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

#### Sewer

Sewer user fees are levied quarterly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Sewer liens are processed in December of every year and included as a lien on the property owner's tax bill. Sewer charges and liens are recorded as receivables in the fiscal year of the levy.

Since the receivables are secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

### Departmental and Other

Departmental and other receivables consist primarily of airport receivables and are recorded as receivables in the fiscal year accrued. The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

# Intergovernmental

Various federal and state grants for operating and capital purposes are applied for and received annually. For non-expenditure driven grants, receivables are recorded as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, receivables are recorded when the qualifying expenditures are incurred and all other grant requirements are met.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

#### Loans

The Department of Planning and Development administers loan programs that provide housing assistance to residents and capital needs assistance for small businesses. Upon issuance, a receivable is recorded for the principal amount of the loan.

The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

# F. Inventories

Government-Wide and Fund Financial Statements

Inventories are recorded as expenditures at the time of purchase. Such inventories are not material in total to the government-wide and fund financial statements, and therefore are not reported.

### G. Capital Assets

Government-Wide and Proprietary Fund Financial Statements

Capital assets, which include land, land improvements, buildings, machinery and equipment, and infrastructure (e.g., roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activity column of the government-wide financial statements, and the proprietary fund financial statements. Capital assets are recorded at historical cost, or at estimated historical cost, if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation.

Except for the capital assets of the governmental activities column in the government-wide financial statements, construction period interest is capitalized on constructed capital assets.

Capital assets (excluding land) are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

	Estimated Useful Life
Capital Asset Type	(in years)
Buildings and improvements  Machinery, equipment, and furnishings  Vehicles	20-40 5 5
Infrastructure	30-75

All purchases and construction costs in excess of \$25,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

#### Governmental Fund Financial Statements

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

#### H. Deferred Outflows/Inflows of Resources

Government-Wide Financial Statements (Net Position)

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/ expenditure) until then. The City has no items that qualify for reporting in this category for fiscal year 2013.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The City has no items that would qualify for reporting in this category for fiscal year 2013.

# I. Net Position Flow Assumption

Government-Wide Financial Statements (Net Position)

Sometimes the City will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the City's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

# J. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within individual funds that may result in amounts owed between funds.

## Government-Wide Financial Statements

Transactions of a buyer/seller nature between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of net position as "internal balances".

#### Fund Financial Statements

Transactions of a buyer/seller nature between and within funds are *not* eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

# K. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds. These transactions are reported as operating transfers in and operating transfers out.

#### Government-Wide Financial Statements

Operating transfers between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as "Transfers, net".

#### Fund Financial Statements

Operating transfers between and within funds are *not* eliminated from the individual fund statements and are reported as operating transfers in and operating transfers out.

# L. Deferred Revenue

Deferred revenue at the governmental fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. Deferred revenue is recognized as revenue in the conversion to the government-wide (full accrual) financial statements.

# M. Net Position and Fund Equity

Government-Wide Financial Statements (Net Position)

Net position are reported as restricted when amounts that are not available for appropriation or are legally restricted by outside parties for a specific future use.

Net position reported as "net investment in capital assets" includes capital assets, net of accumulated depreciation, less the principal balance of outstanding debt used to acquire capital assets. Unspent proceeds of capital related debt are not considered to be capital assets. Outstanding debt related to future reimbursements from the state's school building program is not considered to be capital related debt.

Net position has been "restricted for" the following:

"Loans" represents home and community development outstanding loans receivable balances.

"Fiscal stability" represents amounts accumulated that can be used for unforeseen expenditures pursuant to Chapter 41 of the Acts of 1990, as amended by Chapter 377 of the Acts of 1992. This amount is equal to 1.5% of the prior fiscal year's amount to be raised.

"Capital Reserve" represents amounts accumulated that can be used only for capital purposes for which the City could borrow for 10 years or longer under Chapter 44 of the General Laws. This reserve was established under the Chapter 58 of the Acts of 2010, and began in FY2012. Under the Act the City is required to appropriate into the reserve fund at least 1.5% of the amount of property taxes committed for the preceding fiscal year.

"Permanent funds - expendable" represents amounts held in trust for which the expenditures are restricted by various trust agreements.

"Permanent funds - nonexpendable" represents amounts held in trust for which only investment earnings may be expended.

"Other specific purposes" represents restrictions placed on assets from outside parties such as federal and state grants.

Fund Financial Statements (Fund Balances)

Governmental fund balances are classified as nonspendable, restricted, committed, assigned, or unassigned based on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

The governmental fund balance classifications are as follows:

"Nonspendable" fund balance includes amounts that cannot be spent because they are either not in spendable form or they are legally or contractually required to be maintained intact.

"Restricted" fund balance includes amounts subject to constraints placed on the use of resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or that are imposed by law through constitutional provisions or enabling legislation.

"Committed" fund balance includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority.

"Assigned" fund balance includes amounts that are constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed.

"Unassigned" fund balance includes the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

The City's spending policy is to spend restricted fund balance first, followed by committed, assigned and unassigned fund balance. Most governmental funds are designated for one purpose at the time of their creation. Therefore, any expenditure from the fund will be allocated to the applicable fund balance classifications in the order of the aforementioned spending policy. The general fund and certain other funds may have more than one purpose.

#### N. Long-term debt

Government-Wide and Proprietary Fund Financial Statements

Long-term debt is reported as liabilities in the government-wide and proprietary fund statement of net position. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

#### Governmental Fund Financial Statements

The face amount of governmental funds long-term debt is reported as other financing sources. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

### O. Investment Income

Excluding the permanent funds and internal service funds, investment income derived from major nonmajor governmental funds and enterprise funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

### P. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

Government-Wide and Proprietary Fund Financial Statements

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

Governmental Fund Financial Statements

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities.

# Q. Use of Estimates

Government-Wide and Fund Financial Statements

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

# R. Individual Fund Deficits

There are several individual fund deficits within the Special Revenue Funds. These deficits will be funded through grants and available fund balances.

### S. Total Column

Government-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

# Fund Financial Statements

The total column on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

#### **NOTE 2 - CASH AND INVESTMENTS**

A cash and investment pool is maintained that is available for use by all funds. Each fund type's portion of this pool is displayed on the balance sheet as "Cash and Short-term Investments". The deposits and investments of the trust funds are held separately from those of other funds.

Statutes authorize the investment in obligations of the U.S. Treasury, agencies, and instrumentalities, certificates of deposit, repurchase agreements, money market accounts, bank deposits and the State Treasurer's Investment Pool (the Pool). The Treasurer may also invest trust funds in securities, other than mortgages or collateral loans, which are legal for the investment of funds of savings banks under the laws of the Commonwealth.

The Pool meets the criteria of an external investment pool. The Pool is administered by the Massachusetts Municipal Depository Trust (MMDT), which was established by the Treasurer of the Commonwealth who serves as Trustee. The fair value of the position in the Pool is the same as the value of the Pool shares.

#### Custodial Credit Risk - Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The government does not have a deposit policy for custodial credit risk. At fiscal year-end, the carrying amount of deposits totaled \$59,874,276 and the bank balance totaled \$67,495,533. Of the bank balance, \$13,084,369 was covered by Federal Depository Insurance, \$53,855,255 is collateralized, and \$555,909 is uncollateralized and subject to custodial credit risk.

At December 31, 2012, carrying amount of deposits for the System totaled \$9,934,898 and the bank balance totaled \$10,213,894. All of the bank balance was covered by the Federal Depository Insurance and none of the funds were exposed to custodial risk.

#### <u>Investments</u>

As of June 30, 2013, the City had the following investments:

	Maturity					
Investment Type	Fair Value	6-10 Years	Over 10 Years			
Debt Securities Corporate Bonds\$	922,015 \$	25,350 \$	896,665			
Other Investments  Money Market Mutual Funds	37,116 38,019					
Total Investments\$	997,150					

As of December 31, 2012, the System had the following investments:

Investment Type	Fair Value
Other Investments	
Pension Reserve Investment Trust (PRIT)\$	137,788,108

The System participates in PRIT. The effective weighted duration rate for PRIT investments ranged from .08 to 9.69 years.

#### <u>Custodial Credit Risk – Investments</u>

For an investment, this is the risk that, in the event of a failure by the counterparty, the City will not be able to recover the value of its investments or collateral security that are in the possession of an outside party. Of the City's investments, the \$922,014 in corporate bonds have custodial credit risk exposure because the related securities are uninsured, unregistered and are not held in the City's name.

#### Interest Rate Risk

The City does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

The System does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, when managing assets the System at all times must be in accordance with the provisions of the Public Employee Retirement Administration Commission (PERAC), the Employee Retirement Income Security Act (ERISA), and Department of Labor regulations.

#### Credit Risk

The City has not adopted a formal policy related to credit risk. At June 30, 2013, all of the City's investments were rated by Moody's Investment Services (Moody's) and/or an equivalent national rating organization and the ratings are presented below using the Moody's rating scale.

	Fair	_	Ratings									
Rated Debt Investments	Value		Aa1		A1		А3		Ba1		BAA1	BAA2
Corporate Bonds\$	922,015	\$	28,404	\$	98,000	\$	382,358	\$	34,440	\$	36,830	\$ 341,983

The System has not adopted a formal policy related to credit risk. At December 31, 2012 the System does not have any rated investments.

#### Concentration of Credit Risk

The City has not adopted a formal policy related to the amount that may be invested in any one issuer. At June 30, 2013, the City's investment in any one issuer did not exceed 5% of the total amount invested.

The System has not adopted a formal policy related to the amount that may be invested in any one issuer. At December 31, 2012, the System's investment in any one issuer did not exceed 5% of the total amount invested.

#### **NOTE 3 - RECEIVABLES**

At June 30, 2013, receivables for the individual major governmental funds and nonmajor, internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

_	Gross Amount		Allowance for Uncollectibles	_	Net Amount
Real estate and personal property taxes\$	3,078,509	\$	(638,000)	\$	2,440,509
Motor vehicle and other excise taxes	1,760,452		(1,018,000)		742,452
Departmental and other	723		-		723
Special assessments	14,770		-		14,770
Intergovernmental	32,655,061		-		32,655,061
Loans	1,958,057	_		_	1,958,057
Total \$	39,467,572	\$	(1,656,000)	\$	37,811,572

At June 30, 2013, receivables for the business type enterprise funds consist of the following:

	Gross Amount		Allowance for Uncollectibles		Net Amount
User fees\$  Departmental and other  Liens	5,465,281 7,253 236,414	\$	-	\$	5,465,281 7,253 236,414
Intergovernmental	768,597 6,477,545	 ¢	<u>.</u>	<u> </u>	768,597 6,477,545

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of *deferred revenue* reported in the governmental funds were as follows:

	General		Non Major		
_	Fund	_	Funds		Total
Receivable type:					
Real estate and personal property taxes\$	2,180,767	\$	-	\$	2,180,767
Motor vehicle and other excise taxes	742,452		-		742,452
Departmental and other	723		-		723
Special assessments	14,770		-		14,770
Intergovernmental	31,578,000	_	1,072,959		32,650,959
Total\$	34,516,712	\$	1,072,959	\$_	35,589,671

#### **NOTE 4 - CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2013, was as follows:

Governmental Activities:	_	Beginning Balance	_	Increases	_	Decreases	_	Ending Balance
Capital assets not being depreciated:								
Land	\$	6,025,525	\$	=	\$	-	\$	6,025,525
Construction in progress	_	-	_	443,381	_	-	_	443,381
Total capital assets not being depreciated	_	6,025,525	_	443,381	-	<u>-</u>	_	6,468,906
Capital assets being depreciated:								
Buildings and improvements		263,994,885		375,334		-		264,370,219
Machinery, Equipment, and Furnishings		23,686,794		321,159		-		24,007,953
Vehicles		2,147,821		932,859		-		3,080,680
Infrastructure	_	18,979,569	-	2,325,753	-	-	-	21,305,322
Total capital assets being depreciated	_	308,809,069	_	3,955,105	-	<u>-</u>	_	312,764,174
Less accumulated depreciation for:								
Buildings and improvements		(49,860,257)		(6,549,465)		-		(56,409,722)
Machinery, Equipment, and Furnishings		(19,343,445)		(1,106,566)		-		(20,450,011)
Vehicles		(1,925,422)		(159,779)		-		(2,085,201)
Infrastructure	_	(4,571,829)	-	(503,561)	-	-	-	(5,075,390)
Total accumulated depreciation	_	(75,700,953)	_	(8,319,371)	-	<u>-</u>	_	(84,020,324)
Total capital assets being depreciated, net	_	233,108,116	_	(4,364,266)	_		_	228,743,850
Total governmental activities capital assets, net	\$_	239,133,641	\$_	(3,920,885)	\$	<u>-</u>	\$_	235,212,756
Water and Sewer Activity	_	Beginning Balance	_	Increases	-	Decreases	_	Ending Balance
Capital assets not being depreciated:								
Land	\$	9,335	\$	-	\$	-	\$	9,335
Construction in progress	_	939,162	_	3,068,815	-	-	_	4,007,977
Total capital assets not being depreciated	_	948,497	_	3,068,815	_	-	-	4,017,312
Capital assets being depreciated:								
Buildings and improvements		4,656,182		-		-		4,656,182
Machinery, Equipment, and Furnishings		874,172		31,000		-		905,172
Vehicles		856,979		51,490		-		908,469
Infrastructure	_	53,436,292	_	597,242	-	-	_	54,033,534
Total capital assets being depreciated	_	59,823,625	_	679,732	-	-	_	60,503,357
Less accumulated depreciation for:								
Buildings and improvements		(2,344,442)		(89,006)		-		(2,433,448)
Machinery, Equipment, and Furnishings		(583,302)		(43,229)		-		(626,531)
Vehicles		(498,624)		(77,855)		-		(576,479)
Infrastructure	_	(9,684,710)	_	(692,435)	-	-	-	(10,377,145)
Total accumulated depreciation		(13,111,078)	_	(902,525)	-	-	_	(14,013,603)
Total capital assets being depreciated, net	_	46,712,547	_	(222,793)	_		-	46,489,754
Total water and sewer activities capital assets, net	\$	47,661,044	\$	2,846,022	\$	_	\$	50,507,066

Airport Activity	_	Beginning Balance		Increases		Decreases	 Ending Balance
Capital assets not being depreciated:  Land	\$_	190,879	\$		\$	-	\$ 190,879
Capital assets being depreciated:  Buildings and improvements  Vehicles	_	112,628 155,056		- -		- -	 112,628 155,056
Total capital assets being depreciated		267,684		<u>-</u>		-	 267,684
Less accumulated depreciation for:  Buildings and improvements  Vehicles		(112,628) (155,056)		<u>-</u>		- -	 (112,628) (155,056)
Total accumulated depreciation  Total capital assets being depreciated, net	_	(267,684)	•	<u> </u>	•	<u> </u>	 (267,684)
Total airport activities capital assets, net	\$	190,879	\$	-	\$	<u>-</u>	\$ 190,879
Parking Activity		Beginning Balance	-	Increases	-	Decreases	 Ending Balance
Capital assets being depreciated: Buildings and improvements	\$_	220,864	\$_		\$.		\$ 220,864
Less accumulated depreciation for: Buildings and improvements	_	(131,685)	-	(11,043)	-		 (142,728)
Total parking activities capital assets, net	\$_	89,179	\$	(11,043)	\$	-	\$ 78,136

Depreciation expense was charged to functions/programs of the primary government as follows:

Gover	nmant	al Act	ivities:
Gover	nment	и аст	ivities:

General government	\$	1,311,316
Public safety		310,484
Education		5,723,882
Public works		764,146
Human services		4,683
Culture and recreation	_	204,860
Total depreciation expense - governmental activities	\$_	8,319,371
Business-Type Activities: Water & sewer	•	902,525 11,043
Total depreciation expense - business-type activities	\$_	913,568

#### **NOTE 5 - INTERFUND TRANSFERS**

Interfund transfers for the fiscal year ended June 30, 2013, are summarized as follows:

_	Operating Transfers In:										
Operating Transfers Out:	General Fund	Capital Reserve Fund			Nonmajor Governmental Funds		Parking Enterprise Fund		Total		
General Fund\$	-	\$	1,600,000	\$	1,756,035	\$	-	\$	3,356,035	(1)	
Nonmajor Governmental Funds	-		-		26,797		348,201		374,998	(2)	
Water & Sewer Enterprise Fund	300,000		-		-		-		300,000	(3)	
Airport Enterprise Fund	11,800	_	-		-		-		11,800	(3)	
Total\$	311,800	\$_	1,600,000	\$	1,782,832	\$	348,201	\$_	4,042,833		

- (1) Budgeted transfers to the Capital Reserve Fund. Also, \$281,035 from the General Fund to grant funds for grant matching purposes, as well as \$3,075,000 to capital project funds to finance ongoing construction projects.
- (2) Transfer of \$348,201 from the parking revolving fund to establish the parking enterprise fund. Also, transfers to and from various nonmajor governmental funds.
- (3) Budgeted transfer from the Water & Sewer, and Airport Enterprise funds to the General Fund for indirect costs.

#### **NOTE 6 - SHORT-TERM FINANCING**

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue or tax anticipation notes (RANS or TANS).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BANS) or grant anticipation notes (GANS).
- Current project costs and other approved expenditures incurred, that are approved to be reimbursed by the Commonwealth, through the issuance of state anticipation notes (SANS).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund.

As of June 30, 2013, the City does not have any outstanding short-term debt.

#### **NOTE 7 - LONG-TERM DEBT**

Under the provisions of Chapter 44, Section 10, Municipal Law authorizes indebtedness up to a limit of 5% of the equalized valuation. Debt issued in accordance with this section of the law is designated as being "inside the debt limit". In addition, however, debt may be authorized in excess of that limit for specific purposes. Such debt, when issued, is designated as being "outside the debt limit".

Details related to the outstanding indebtedness as of June 30, 2013, and the debt service requirements are as follows:

#### **Bonds and Notes Payable Schedule – Governmental Funds**

Project	Maturities Through	Original Loan Amount	Interest Rate (%)	Outstanding at June 30, 2012	Issued	Redeemed	Outstanding at June 30, 2013
Municipal Purpose Bonds of 1997	2015	5,150,000	4.5-5.6% \$	900,000 \$	- \$	300,000 \$	600,000
Municipal Purpose Bonds of 2002	2021	43,430,000	4.1-5.0%	4,750,000	-	2,320,000	2,430,000
Municipal Purpose Bonds of 2004	2018	6,000,000	2.5-5.0%	2,800,000	-	400,000	2,400,000
Refunding Bonds of 2004	2014	22,605,000	3.0-5.0%	4,465,000	-	2,190,000	2,275,000
Municipal Purpose Bonds of 2006	2026	9,000,000	3.5-5.0%	7,050,000	-	370,000	6,680,000
Municipal Purpose Bonds of 2007	2026	56,355,000	4.0-5.0%	51,955,000	-	2,690,000	49,265,000
Municipal Purpose Bonds of 2008	2017	18,000,000	4.0-5.0%	16,400,000	-	750,000	15,650,000
Municipal Purpose Bonds of 2009	2029	2,305,460	3.25-5.0%	1,850,000	-	150,000	1,700,000
Deficit Borrowing Note	2013	6,000,000	1.50%	6,000,000	-	6,000,000	-
Deficit Borrowing Note	2013	6,000,000	1.50%	6,000,000	-	6,000,000	-
Deficit Borrowing Note	2013	6,000,000	2.00%	6,000,000	-	6,000,000	-
Deficit Borrowing Note	2013	6,000,000	1.50%	4,900,000	-	4,900,000	-
Deficit Borrowing Note	2013	3,362,450	1.50%	3,362,450	-	3,362,450	-
Deficit Borrowing Note	2014	6,000,000	1.25%	-	6,000,000	-	6,000,000
Deficit Borrowing Note	2014	2,000,000	0.90%	-	2,000,000	-	2,000,000
Deficit Borrowing Note	2014	4,000,000	1.00%	-	4,000,000	-	4,000,000
Deficit Borrowing Note	2014	6,000,000	0.90%	-	6,000,000	-	6,000,000
Deficit Borrowing Note	2014	7,147,450	1.00%	<u> </u>	7,147,450	<u> </u>	7,147,450
Total governmental bonds payable			\$	116,432,450 \$	25,147,450 \$	35,432,450 \$	106,147,450

Debt service requirements for principal and interest for Governmental bonds payable in future fiscal years are as follows:

Fiscal Year	Principal	_	Interest		Total
2014\$	34,627,450	\$	4,145,337	\$	38,772,787
2015	7,705,000		3,479,144		11,184,144
2016	7,605,000		3,125,620		10,730,620
2017	7,870,000		2,773,496		10,643,496
2018	8,525,000		2,381,496		10,906,496
2019	8,850,000		1,956,746		10,806,746
2020	8,535,000		1,505,246		10,040,246
2021	8,895,000		1,089,494		9,984,494
2022	2,245,000		649,856		2,894,856
2023	2,320,000		542,244		2,862,244
2024	2,370,000		542,244		2,912,244
2024	2,420,000		432,062		2,852,062
2025	2,480,000		319,450		2,799,450
2027	1,500,000		84,800		1,584,800
2028	100,000		9,950		109,950
2029	100,000	_	5,000	_	105,000
_			_		
Total\$_	106,147,450	\$	23,042,185	\$	129,189,635

The Commonwealth has approved school construction assistance for the City. The assistance program, which is administered by the Massachusetts School Building Authority, provides resources for construction costs and debt service interest of general obligation school bonds outstanding. During fiscal year 2013, \$7,000,688 of such assistance was received. Approximately \$45,656,000 will be received in future fiscal years. Of this amount, approximately \$14,078,000 represents reimbursement of long-term interest costs, and \$31,578,000 represents reimbursement of approved construction costs. Accordingly, a \$31,578,000 intergovernmental receivable and corresponding deferred revenue has been recorded in the fund based financial statements and the change in the receivable has been recognized as revenue in the conversion to the government-wide financial statements.

#### **Bonds and Notes Payable Schedule – Enterprise Funds**

Project	Maturities Through	 Original Loan Amount	Interest Rate (%)		Outstanding at June 30, 2012	Issued	Redeemed	Outstanding at June 30, 2013
MWPAT	2021	\$ 5,026,590	0.00	\$	3,150,000 \$	- 9	305,000 \$	2,845,000
MWPAT	2021	2,542,842	0.00		1,595,000	-	155,000	1,440,000
MWPAT	2021	2,061,349	0.00		1,295,000	-	125,000	1,170,000
MWPAT	2026	12,000,000	2.00		8,925,900	-	558,024	8,367,876
MWPAT	2027	3,488,382	2.00		2,747,113	-	158,621	2,588,492
MWPAT	2025	10,439,485	2.00		8,135,473	-	500,210	7,635,263
MWPAT	2029	4,745,804	2.00		575,767	-	28,722	547,045
MWPAT	2031	1,887,908	2.00		1,669,526	-	73,044	1,596,482
MWPAT	2029	3,733,006	2.00	-	3,733,006			3,733,006
Total water and sewer bonds payable				\$	31,826,785 \$		1,903,621	29,923,164

Debt service requirements for principal and interest for enterprise fund bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal	Interest	Total
2014\$	2,157,235 \$	960,142 \$	3,117,377
2015	2,214,245	880,408	3,094,653
2016	2,270,270	803,620	3,073,890
2017	2,337,299	715,830	3,053,129
2018	2,414,778	624,880	3,039,658
2019	2,482,721	535,432	3,018,153
2020	2,556,131	447,255	3,003,386
2021	2,615,024	353,309	2,968,333
2022	1,909,407	275,590	2,184,997
2023	1,959,287	215,678	2,174,965
2024	2,009,678	154,014	2,163,692
2025	2,050,592	90,836	2,141,428
2026	1,317,037	45,760	1,362,797
2027	605,675	26,533	632,208
2028	404,181	16,435	420,616
2029	412,740	8,266	421,006
2030	102,404	3,114	105,518
2031	104,460	1,045	105,505
_			
Total \$_	29,923,164 \$	6,158,147 \$	36,081,311

The City is scheduled to be subsidized by the Massachusetts Water Pollution Abatement Trust (MWPAT) on a periodic basis for principal in the amount of \$1,841,367 and interest costs for \$2,059,571. Thus, net MWPAT loan repayments, including interest, are scheduled to be \$32,180,372. The principal subsidies are guaranteed. The interest subsidies are supported through future investment income and are expected to be made, although not guaranteed. Since the City is legally obligated for the total amount of the debt, such amounts have been reported in the accompanying basic financial statements. The fiscal year 2013 principal and interest subsidies totaled approximately \$202,000 and \$332,000, respectively.

#### **Authorized and Unissued Debt**

The City is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2013, the City had the following authorized and unissued debt:

Purpose	_	Amount
WaterSchool ConstructionDeficit Financing	\$	16,908,368 19,103,000 1,000,000
Total	\$_	37,011,368

#### Changes in Long-term Liabilities

During the fiscal year ended June 30, 2013, the following changes occurred in long-term liabilities:

Governmental Activities:	FY 2012 Beginning Balance	Additions	 Reductions	FY 2013 Ending Balance	Current Portion
Bonds and notes payable\$ Compensated absences Other postemployment benefits Unamortized premium	116,432,450 \$ 15,573,877 100,140,000 464,113	25,147,450 7,818,130 25,885,000	\$ (35,432,450) \$ (5,198,007) (10,010,000) (40,627)	106,147,450 \$ 18,194,000 116,015,000 423,486	34,627,450 5,960,000 - 40,627
Total governmental activity long-term liabilities\$	232,610,440 \$	58,850,580	\$ (50,681,084) \$	240,779,936 \$	40,628,077
Business-Type Activities:	FY 2012 Beginning Balance	Additions	Reductions	FY 2013 Ending Balance	Current Portion
Bonds and notes payable\$ Compensated absences Other postemployment benefits	31,826,785 \$ 257,131 3,180,000	- 135,902 825,000	\$ (1,903,621) \$ (145,033) (318,000)	29,923,164 \$ 248,000 3,687,000	2,157,235 205,000 -
Total business type activity long-term liabilities\$	35,263,916 \$	960,902	\$ (2,366,654)_\$	33,858,164_\$	2,362,235

#### **NOTE 8 – GOVERNMENTAL FUND BALANCE CLASSIFICATIONS**

The City has implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The intention of the GASB is to provide a more structured classification of fund balance and to improve the usefulness of fund balance reporting to the users of the City's financial statements. The reporting standard establishes a hierarchy for fund balance classifications and the constraints imposed on the uses of those resources.

GASB 54 provides for two major types of fund balances, which are nonspendable and spendable. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund. The City has reported principal portions of endowment funds as nonspendable. In addition to the nonspendable fund balance, GASB 54 has provided a hierarchy of spendable fund balances, based on a hierarchy of spending constraints.

- Restricted: fund balances that are constrained by external parties, constitutional provisions, or enabling legislation.
- <u>Committed</u>: fund balances that contain self-imposed constraints of the government from its highest level of decision making authority.
- <u>Assigned</u>: fund balances that contain self-imposed constraints of the government to be used for a particular purpose.
- Unassigned: fund balance of the general fund that is not constrained for any particular purpose.

As of June 30, 2013, the governmental fund balances consisted of the following:

	GOVERNMENTAL FUNDS					
	General	Capital Reserve Fund	_	Nonmajor Governmental Funds	_	Total Governmental Funds
FUND BALANCES						
Nonspendable:						
Permanent fund principal\$	- \$	-	\$	1,597,032	\$	1,597,032
Restricted for:						
City revolving funds	-	-		733,945		733,945
City federal grant funds	-	-		1,003,961		1,003,961
City other funds	-	-		1,196,989		1,196,989
School lunch	-	-		1,641,190		1,641,190
School federal grant funds	-	-		762,503		762,503
School other funds	-	-		322,226		322,226
Expendable permanent funds	-	-		312,632		312,632
Capital Reserve Chp. 58 of the Acts of 2010	-	2,452,152		-		2,452,152
Fiscal Stability Chp. 41 of the Acts of 1990	3,997,282	-		-		3,997,282
Assigned to:						
General government	497,995	-		-		497,995
Public safety	248,928	-		-		248,928
Education	13,213,639	-		-		13,213,639
Public works	301,675	-		-		301,675
Human services	4,316	-		-		4,316
Culture and recreation	16,210	-		-		16,210
Employee benefits	87,021	-		-		87,021
Unassigned	8,292,091		_	(353,574)	_	7,938,517
TOTAL FUND BALANCES\$	26,659,157	2,452,152	\$_	8,768,978	\$_	37,880,287

#### **NOTE 9 - RISK FINANCING**

The City is self-insured for its workers' compensation and its health insurance activities. The health insurance activities are accounted for in the internal service fund and the workers' compensation activities are accounted for in the general fund where revenues are recorded when earned and expenses are recorded when the liability is incurred.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNR). The result of the process to estimate the claims liability is not an exact amount as it depends on many factors. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claims settlement trends, and other economic and social factors.

Health Insurance - In fiscal year 2012, the City joined the Commonwealth of Massachusetts' group insurance plan which is a premium based health insurance plan. Since that time the internal service fund has accounted for residual health insurance activity from that time through June 30, 2013. At June 30, 2013 there was no liability to report.

#### **NOTE 10 - PENSION PLAN**

Plan Description - The City contributes to the System, a cost-sharing multiple-employer defined benefit pension plan administered by the Lawrence Contributory Retirement Board. Substantially all employees are members of the System, except for public school teachers and certain administrators who are members of the Massachusetts Teachers Retirement System, to which the City does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$20,019,297 for the fiscal year ended June 30, 2013, and, accordingly, are reported in the general fund as intergovernmental revenues and pension expenditures.

The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be approved by the Lawrence Contributory Retirement Board and are borne by the System. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth's PERAC. That report may be obtained by contacting the System located at 375 Merrimack Street, Lawrence, Massachusetts, 01852. At December 31, 2012, the System's membership consists of the following:

Active members	1,304
Inactive members	314
Retirees and beneficiaries currently receiving benefits	880
Total	2,498

Funding Policy - Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The City is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on active current payroll. Administrative expenses are funded through investment earnings. The current and two preceding fiscal years apportionment of the annual pension cost between the four employers required the City to contribute 89% of the total. Chapter 32 of the MGL governs the contributions of plan members and the City.

Annual Pension Cost - The City's contributions to the System for the fiscal years ended June 30, 2013, 2012, and 2011 were \$14,220,404, \$13,769,420, and \$13,612,815, respectively, which equaled its required contribution for each fiscal year. At June 30, 2013, the City did not have a net pension obligation. The required contribution was determined as part of the January 1, 2012 actuarial valuation using the entry age normal actuarial cost method. The actuarial assumptions included a 7.75% investment rate of return and projected salary increases of 3.75%.

The actuarial value of the System's assets was determined using the fair value of the assets. The System's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll. The remaining amortization period at January 1, 2012, was 25 years.

#### **Schedule of Funding Progress**

Actuarial Valuation Date		Actuarial Value of Assets (A)	 Actuarial Accrued Liability (AAL) Entry Age (B)	_	Unfunded AAL (UAAL) (B-A)	 Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
01/01/12 \$	5	132,575,000	\$ 336,057,000	\$	203,482,000	\$ 39.5% \$	55,767,000	364.9%
01/01/10		120,292,000	307,626,000		187,334,000	39.1%	57,831,000	323.9%
01/01/08		139,749,000	285,982,000		146,233,000	48.9%	59,578,000	245.4%
01/01/07		128,728,000	272,947,000		144,219,000	47.2%	59,178,000	243.7%
01/01/04		103,202,000	236,420,000		133,218,000	43.7%	50,355,000	264.6%
01/01/03		86,299,000	222,640,000		136,341,000	38.8%	53,621,000	254.3%
01/01/00		107,953,000	183,229,000		75,276,000	58.9%	46,092,000	163.3%

Non-contributory Retirement Allowance – City employees with military veteran status and at least 30 years of service to the City, who began work prior to July 1, 1939, and others meeting eligibility criteria are entitled to a non-contributory pension benefit equal to 72% of their highest rate of pay. Employees covered by this section of the plan are not included in the actuarial valuation and there is no available estimate of the related actuarial liability. The City funds these benefits from an annual general fund appropriation. The general fund expenditure for fiscal year 2013 was \$117,895.

#### NOTE 11 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

Plan Description - The City of Lawrence administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides lifetime healthcare, dental and life insurance for eligible retirees and their spouses through the City's health insurance plan, which covers both active and retired members, including teachers. Chapter 32b of the MGL assigns authority to establish and amend benefit provisions of the plan. Benefit provisions are negotiated between the City and the unions representing City employees and are renegotiated each bargaining period. The Retiree Health Plan does not issue a publicly available financial report.

Funding Policy - The contribution requirements of plan members and the City are established and may be amended through collective bargaining. The required contribution is based on projected pay-as-you-go financing requirements. The City contributes 75 percent of the cost of current-year premiums for eligible retired plan members and their spouses. Plan members receiving benefits contribute the remaining 25 percent of their premium costs.

Annual OPEB Cost and Net OPEB Obligation - The City's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The components of the City's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the City's net OPEB obligation are summarized in the following table:

Annual required contribution\$ Interest on existing net OPEB obligation Adjustments to annual required contribution	30,202,000 4,133,000 (7,625,000)
Annual OPEB cost (expense)	26,710,000
Contributions made	(10,328,000)
Increase/Decrease in net OPEB obligation	16,382,000
Net OPEB obligation - beginning of year	103,320,000
Net OPEB obligation - end of year\$	119,702,000

The City's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2013 and prior years is as follows:

Fiscal Year Ended	Annual <u>OPEB Cost</u>	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
6/30/13	\$ 26,710,000	38.7%	\$ 119,702,000
6/30/12	24,775,000	40.4%	103,320,000
6/30/11	22,819,000	41.0%	88,550,000
6/30/10	32,750,666	26.4%	75,156,666
6/30/09	33,661,000	23.3%	51,056,000

Funded Status and Funding Progress - As of July 1, 2010, the most recent actuarial valuation date, the actuarial liability for benefits was \$289 million, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was not available at year end.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that

are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010, actuarial valuation, actuarial liabilities were determined using the projected unit credit cost method. The actuarial assumptions included a 4.0 percent investment rate of return net of investment expenses, and an annual healthcare cost trend rate of 8 percent initially, graded to 5 percent over five years. Both rates included a 2.5 percent inflation assumption. The actuarial value of assets was determined using techniques that spread the effects of short-term volatility in the market value of investments over a five-year period. The UAAL is being amortized as a level percentage of projected payroll on an closed basis. The remaining amortization period at June 30, 2013, was twenty-six years.

#### **NOTE 12 - CONTINGENCIES**

The City participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2013, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although it is expected such amounts, if any, to be immaterial.

Various other legal actions and claims are pending. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2013, cannot be ascertained, management believes any resulting liability should not materially affect the financial position at June 30, 2013.

#### NOTE 13 - BEGINNING FUND BALANCE AND NET POSITION RESTATEMENT

In FY2012 and prior years the Airport and Parking activities were reported in governmental funds. Beginning in FY2013 these activities have been reclassified to business-type enterprise funds. Accordingly, the beginning fund balance and net position have been restated in both governmental and business-type activities. The restatements are summarized below:

	Governmental	Business-Type	Nonmajor Governmental		
Description	Activities	Activities	Funds	Airport	Parking
Net Position/Fund Balance previously reported \$	83,021,015	\$ 31,499,169	\$ 10,339,273	\$ -	\$ -
Reclassifications:					
Operating activity	(480,232)	480,232	(480,232)	480,232	-
Deferred revenue	-	-	22,996	-	-
Capital assets	(280,058)	280,058	-	190,879	89,179
Compensated absences	57,000	(57,000)	-	(13,000)	(44,000)
Other postemployment benefits	590,000	(590,000)		(39,000)	(551,000)
Net Position/Fund Balance at beginning					
of year - as restated\$	82,907,725	\$ 31,612,459	\$ 9,882,037	\$ 619,111	\$ (505,821)

#### **NOTE 14 - IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS**

During fiscal year 2013, the following GASB pronouncements were implemented:

- GASB Statement #60, Accounting and Financial Reporting for Service Concession Arrangements. The implementation of this pronouncement did not impact the basic financial statements.
- GASB Statement #61, The Financial Reporting Entity: Omnibus. The implementation of this
  pronouncement did not impact the basic financial statements.
- GASB Statement #63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. Financial statement changes include net assets changing to net position and invested in capital assets, net of related debt changing to net investment in capital assets. Notes to the basic financial statements were changed to provide additional disclosure on deferred outflows of resources and deferred inflows of resources.
- GASB Statement #66, *Technical Corrections 2012, an amendment of GASB Statements No. 10 and No. 62.* The implementation of this pronouncement did not impact the basic financial statements.

The following GASB pronouncements will be implemented in future fiscal years. Management is currently assessing the impact the implementation of these pronouncements will have on the basic financial statements.

- The GASB issued Statement #65, *Items Previously Reported as Assets and Liabilities*, which is required to be implemented in fiscal year 2014.
- The GASB issued Statement #67, Financial Reporting for Pension Plans, which is required to be implemented in fiscal year 2014.
- The GASB issued Statement #68, Accounting and Financial Reporting for Pensions, which is required to be implemented in fiscal year 2015.
- The GASB issued Statement #69, Government Combinations and Disposals of Government Operations, which is required to be implemented in fiscal year 2015.
- The GASB issued Statement #70, Accounting and Financial Reporting for Nonexchange Financial Guarantees, which is required to be implemented in fiscal year 2014.

#### Fiscal Overseer

On December 31, 2009, the Governor of the Commonwealth of Massachusetts proposed legislation "An Act Providing For The Financial Stability of The City of Lawrence." (Act) Under this Act, there was the establishment of a Fiscal Overseer appointed by the Secretary of Administration and Finance (Secretary) vested with comprehensive authority over all of the City's finances, including appropriations, borrowings, transfers of funds, and municipal spending authorizations. The Act also called for the establishment of a Capital Reserve Fund in Fiscal 2012, to which an amount equal to 1.5% of the amount of property taxes committed for the preceding fiscal year be deposited.

The Act also allows the Fiscal Overseer to conclude, at any time after January 31, 2011, whether or not the City is able to achieve a balanced budget and fiscal stability. If such a determination is negative, the Secretary may terminate the existence of the Fiscal Overseer and appoint a Finance Control Board (Board). Under the Act, the Board would not only have all of the powers of the Fiscal Overseer, but also the power to exercise any function or power of any municipal officer or employee, whether elected or otherwise, including certain powers to approve or disapprove contracts and have control over all personnel matters.

required Supplementally information	Required	Supplementary	/ Information
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#### **GENERAL FUND**

### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### FISCAL YEAR ENDED JUNE 30, 2013

		Budgete	ed Amounts	
	Amounts Carried forward From Prior Year	Current Year Initial Budget	Original Budget	Final Budget
REVENUES:			·	
Real estate and personal property taxes,				
net of tax refunds\$	- \$	54,260,618	\$ 54,260,618	\$ 54,260,618
Tax liens	-	-	-	-
Motor vehicle and other excise taxes	-	4,270,000	4,270,000	4,270,000
Penalties and interest on taxes	-	925,000	925,000	925,000
Payments in lieu of taxes	-	500,000	500,000	500,000
Licenses and permits	-	1,170,922	1,170,922	1,170,922
Fines and forfeitures	-	767,000	767,000	767,000
Intergovernmental	-	181,220,883	181,220,883	181,220,883
Departmental and other	-	1,307,974	1,307,974	1,307,974
Investment income		140,000	140,000	140,000
TOTAL REVENUES		244,562,397	244,562,397	244,562,397
EXPENDITURES:				
Current:				
General government	213,433	6,651,973	6,865,406	7,117,555
Public safety	163,586	21,423,048	21,586,634	21,601,634
Education	11,857,282	162,083,964	173,941,246	173,941,246
Public works	243,503	9,195,368	9,438,871	10,267,223
Human services	60	891,875	891,935	1,253,285
Culture and recreation	-	1,045,933	1,045,933	1,047,298
Pension benefits	-	13,792,264	13,792,264	13,792,264
Employee benefits	36,951	13,328,305	13,365,256	13,246,756
State and county charges	-	1,044,004	1,044,004	1,044,004
Debt service:				
Principal	-	10,285,000	10,285,000	10,285,000
Interest		4,827,420	4,827,420	4,697,704
TOTAL EXPENDITURES	12,514,815	244,569,154	257,083,969	258,293,969
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(12,514,815)	(6,757)	(12,521,572)	(13,731,572)
OTHER FINANCING SOURCES (USES):				
Premium from issuance of bonds	_	_	_	_
Transfers in - other	_	311,800	311,800	311,800
Transfers out - other		(305,043)	(305,043)	(3,380,043)
Transiers out - outer		(303,043)	(303,043)	(3,300,043)
TOTAL OTHER FINANCING SOURCES (USES)		6,757	6,757	(3,068,243)
NET CHANGE IN FUND BALANCE	(12,514,815)	-	(12,514,815)	(16,799,815)
BUDGETARY FUND BALANCE, Beginning of year	24,746,520	24,751,091	24,751,091	24,751,091
BUDGETARY FUND BALANCE, End of year\$	12,231,705 \$	24,751,091	\$ 12,236,276	7,951,276

See notes to required supplementary information.

Actual	Amounts		
Budgetary	Carried Forward		Variance
Amounts	To Next Year	_	Over/(Under)
\$ 53,065,172	\$ -	\$	(1,195,446)
1,299,692	-		1,299,692
4,394,400	-		124,400
1,149,974	-		224,974
576,083	-		76,083
1,133,191	-		(37,731)
921,620	-		154,620
181,775,843	-		554,960
1,899,665	-		591,691
181,471		-	41,471
246,397,111			1,834,714
5,994,393	497,995		625,167
21,093,070	248,928		259,636
160,253,869	13,213,639		473,738
9,660,168	301,675		305,380
1,191,858	4,316		57,111
971,808	16,210		59,280
13,757,406	10,210		34,858
12,794,845	87,021		364,890
1,044,004	07,021		304,030
1,044,004			
10,285,000	-		-
4,697,704		-	
241,744,125	14,369,784	-	2,180,060
4,652,986	(14,369,784)	_	4,014,774
39,315	-		39,315
311,800	-		-
(3,356,035)	-	-	24,008
(3,004,920)		-	63,323
1,648,066	(14,369,784)		4,078,097
24,751,091	-	_	<u>-</u>
\$ 26,399,157	\$ (14,369,784)	\$	4,078,097

# Retirement System Schedules of Funding Progress and Employer Contributions

The Retirement System Schedule of Funding Progress presents multiyear trend information relating to the costsharing plan as a whole, of which the City is one participating employer, about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

The Retirement System Schedule of Employer Contributions presents multiyear trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the City is one participating employer, as well as the City's proportionate share of the plan's annual contributions.

#### LAWRENCE CONTRIBUTORY RETIREMENT SYSTEM

SCHEDULE OF FUNDING PROGRESS (Dollars in Thousands)

Actuarial Valuation Date	. <u>-</u>	Actuarial Value of Assets (A)	 Actuarial Accrued Liability (AAL) Entry Age (B)	 Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	 Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
1/1/2012 1/1/2010 1/1/2008	\$	132,575 120,292 139,749	\$ 336,057 307,626 285,982	\$ 203,482 187,334 146,233	39.5% 39.1% 48.9%	\$ 55,767 57,831 59,578	364.9% 323.9% 245.4%

See notes to required supplementary information.

#### LAWRENCE CONTRIBUTORY RETIREMENT SYSTEM

SCHEDULE OF EMPLOYER CONTRIBUTIONS

	_		;	System Wide		City of	Lawrence	
Year Ended June 30		Annual Required Contributions		(A) Actual Contributions	Percentage Contributed	<u>-</u>	(B) Actual Contributions	(B/A) City's Percentage of System Wide Actual Contributions
2013 2012 2011	\$	15,849,195 15,415,745 15,001,555	\$	15,849,195 15,415,745 15,001,555	100% 100% 100%	\$	14,220,404 13,769,420 13,612,815	89.72% 89.32% 90.74%

The City's Actual Contributions equaled 100% of its Required Contributions for each year presented.

See notes to required supplementary information.

# Other Postemployment Benefits Plan Schedules

The Schedule of Funding progress compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets.

The Schedule of Employer Contributions presents multi-year trend information for required and actual contributions relating to the plan.

The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.

## OTHER POSTEMPLOYMENT BENEFIT PLAN SCHEDULE OF FUNDING PROGRESS AND EMPLOYER CONTRIBUTIONS

JUNE 30, 2013

Actuarial Valuation Date	 Actuarial Value of Assets (A)	<u> </u>	Actuarial Accrued Liability (AAL) Projected Unit Credit (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	 Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
7/1/2010 7/1/2008	\$ 	\$	289,139,000 \$ 323,977,000	289,139,000 323,977,000	0% S	\$ N/A N/A	N/A N/A

#### Schedule of Employer Contributions

Fiscal Year Ended	 Annual Required Contribution	Actual Contributions Made	Percentage Contributed
6/30/2013	\$ 26,710,000 \$	10,328,000	39%
6/30/2012	24,775,000	10,005,000	40%
6/30/2011	22,819,000	9,426,000	41%
6/30/2010	32,750,666	8,650,000	26%
6/30/2009	33,661,000	7,843,000	23%
6/30/2008	32,405,000	7,167,000	22%

See notes to required supplementary information.

#### OTHER POSTEMPLOYMENT BENEFIT PLAN

#### **ACTUARIAL METHODS AND ASSUMPTIONS**

#### FISCAL YEAR ENDED JUNE 30, 2013

#### **Actuarial Methods:**

Actuarial cost method...... Projected Unit Credit

Amortization method...... Amortization payments increasing at 4.0%

#### **Actuarial Assumptions:**

#### Plan Membership:

See notes to required supplementary information.

#### NOTE A - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

Municipal Law requires the City to adopt a balanced budget that is approved by the City Council (the "Council"). The Mayor presents an annual budget to the Council, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. The Council, which has full authority to amend and/or reject the budget or any line item, adopts the expenditure budget by majority vote.

Increases or transfers between and within departments subsequent to the approval of the annual budget, requires two-thirds vote or a majority Council, respectively, and the Mayor's approval via a supplemental appropriation or Council order.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year. These carry forwards are included as part of the subsequent fiscal year's original budget.

Generally, expenditures may not exceed the legal level of spending (salaries, expenses and capital) authorized for an appropriation account. However, the payment of debt service is statutorily required, regardless of whether such amounts are appropriated. Additionally, expenditures for disasters, natural or otherwise, and final judgments may exceed the level of spending authorized by two-thirds majority vote of the Council.

An annual budget is adopted for the general fund in conformity with the guidelines described above. The original fiscal year 2013 approved budget authorizing approximately \$244.5 million in current year appropriations, other financing uses, and other amounts to be raised and approximately \$12.2 million in encumbrances and appropriations carried over from previous fiscal years. During fiscal year 2013, the Council approved supplemental appropriations totaling approximately \$4.3 million.

The City Office of Budget and Finance has the responsibility to ensure that budgetary control is maintained on an individual line item appropriation account basis. Budgetary control is exercised through the City's accounting system.

#### B. Budgetary - GAAP Reconciliation

For budgetary financial reporting purposes, the Uniform Municipal Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund for the fiscal year ended June 30, 2013, is presented below:

Net change in fund balance - budgetary basis	\$	1,648,066
Basis of accounting differences:		
Net change in recording 60-day receipts accrual		(338,000)
Net change in recording tax refunds payable	_	84,000
Net change in fund balance - GAAP basis	\$	1,394,066

#### **NOTE B - PENSION PLAN**

The City contributes to the System, a cost-sharing, multiple-employer defined benefit pension plan ("Plan") administered by the Lawrence Contributory Retirement Board. The System provides retirement, disability, and death benefits to members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the Plan. The City is required to pay into the Retirement System its share of the system-wide actuarially determined contribution which is apportioned among the employers based on active covered payroll.

The schedule of funding progress, presented as required supplementary information presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Additionally, the schedule of employer contributions, presented as required supplementary information presents multi-year trend information for required and actual contributions relating to the cost-sharing plan as a whole, of which the City is one participating employer, as well as the City's proportionate share of the plan's annual contributions. This information is designed to be helpful for understanding the scale of the information presented relative to the City.

The following actuarial methods and assumptions were used in the Retirement System's most recent actuarial valuation:

Valuation Date	January 1, 2012
Actuarial Cost Method	Individual Entry Age Normal Cost Method
Amortization Method	Level percentage of projected payroll
Remaining Amortization Period	. 25 years remaining as of January 1, 2012, open
Asset Valuation Method	Market value adjusted by payables and receivables
Actuarial Assumptions:	
Investment rate of return	.7.75%
Projected salary increases	3.75%
Cost of living adjustments	3.00% of the lesser of the pension amount and
	\$13,000 per year.

#### NOTE C - OTHER POSTEMPLOYMENT BENEFITS

The City of Lawrence administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides lifetime healthcare, dental and life insurance for eligible retirees and their spouses through the City's health insurance plan, which covers both active and retired members, including teachers.

The City currently finances its other postemployment benefits (OPEB) on a pay-as-you-go basis. As a result, the funded ratio (actuarial value of assets expressed as a percentage of the actuarial accrued liability) is 0%. In accordance with Governmental Accounting Standards, the City has recorded its OPEB cost equal to the actuarial determined annual required contribution (ARC) which includes the normal cost of providing benefits for the year and a component for the amortization of the total unfunded actuarial accrued liability of the plan.

The Schedule of Funding Progress presents multi-year trend information which compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets.

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Schedule of Employer Contributions presents multi-year trend information for required and actual contributions relating to the plan. The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.